

NOTICE OF PUBLIC MEETING OF THE HEATHER GARDENS METROPOLITAN DISTRICT CLUBHOUSE/RESTAURANT COMMITTEE April 12, 2022, 3:00 PM

Pursuant to Section 24-6-402(2)(c), C.R.S., the Clubhouse/Restaurant Committee to the Board of Directors of the Heather Gardens Metropolitan District, hereby gives notice that it will hold a regular meeting at the Heather Gardens Clubhouse via Zoom videoconference meeting at <u>3:00 PM on April 12, 2022</u>. The meeting will be held for the purpose of conducting such business as may come before the Committee. This meeting is open to the public.

Join Zoom Meeting

https://us06web.zoom.us/j/85809981711?pwd=bW1uNE5UNGNsVm5kSW9OQXppVUs2Zz09

Meeting ID: 858 0998 1711

Password: 484697

or

Dial-In Number: +1 346 248 7799 US

<u>AGENDA</u>

<u>Committee Members</u>: Maria Mines Chair; Jean Baldwin, Linda Worthey, Nancy Linsenbigler, Carol Reed, Tom Tomasik, Nora Tracy, Tom Merges

Staff: Cormac Ronan (Restaurant Manager), Montrell Anthony (Clubhouse Manager)

- 1) Determine Quorum Present
- 2) Call meeting to order
- 3) Chair Comments
- 4) Review/Approval of Report for March 8, 2022
- 5) Review of Financial Reports March 2022
- 6) Report by Clubhouse Manager
- 7) Report by Restaurant Manager
- 8) Unfinished Business
- 9) New Business
 - a. Discuss Clubhouse hours and data stats collected (Montrell Anthony)
- 10) Residents wishing to speak on non-agenda items time limit 3 minutes
- 11)Adjournment

Residents wishing to speak on agenda items will be given the opportunity at the time the item is discussed.

Next scheduled meeting: TBD

Heather Gardens Clubhouse/Restaurant Committee Meeting

March 8, 2022

Chair, Maria Mines, opened the meeting at 3:00 PM with all committee members present. Report of the January 11th meeting was approved, as written.

Review of Financial Reports. Question regarding maintenance issues was answered by CFO Jerry Counts, a budgeting issue using February 2021 figures as approximation.

Report from Clubhouse Manager. Montrell Anthony said he held a volunteer orientation meeting, with approximately 15 people in attendance. Events scheduled for March are: antique appraisal (very well received by residents), monthly bingo, two movies and a Spring Fling dance, which he hopes will be the return of the monthly Saturday night dance discontinued during the pandemic.

Report from Restaurant Manager. Cormac Ronan reported that February was a busy month. The return of the Sunday brunch brought 129 people to the Rendezvous, and he hopes this will continue to be an attraction. He stated that he is evaluating the policy for the banquet room which requires a \$400.00 minimum charge for rental, and considering instead a flat room charge; no policy change has been adopted. The cost of food keeps rising, an average of 10% increase from November/December 2021, so menu prices may have to be raised to cover the cost. He and Courtney Haynes are working with volunteer host to train new volunteer hosts.

Unfinished Business: Marketing for Rendezvous was discussed. Cormac is still working different media avenues, such as weekly specials, loyalty program for frequent patrons, ad in Heather 'N Yon, and talking with groups regarding use of the banquet room. Also, an ad is being developed to place in Clubhouse lobby to advertise the restaurant. In response to suggestions to contact office buildings nearby to offer lunch for workers, that suggestion has been tried in the past, without success.

New Business:

- a. Asked about starting Happy Hour at the restaurant, Cormac said that he has already a couple of groups (like golfers) who come to the restaurant for happy hour. He is considering a Saturday 2-4 PM happy hour, as well as Sunday jam sessions after brunch for people who enjoy this activity. Also considering football and golf watching events in connection with happy hour.
- b. HGMD Bylaws Revision. HGMD President, David Funk, explained the revision to the HGMD bylaws, which combines the Clubhouse/Restaurant and Golf committees into one entity, the Enterprise Advisory Group. He said that this change will help members to work more efficiently in a monitoring and advisory capacity, not as a managing entity. Managers will attend fewer meetings and the concept is a better way to do business. If members wish to get more detailed information, they can attend Budget & Finance meetings scheduled every month. The purpose of the EAG will be to monitor, review and recommend policy, as well as to monitor fees and help develop a budget.

There were no further questions or comments from the audience, and the meeting was adjourned at 4:25 PM. The next Clubhouse/Restaurant/Golf meeting is tentatively scheduled to be held April 12, 2022, at 1:00 PM.

Heather Gardens Metropolitan District Club House P&L 3/31/2022

D515 Classes S.528 7.240 (1,714) 18,316 21,720 (3,405) D516.1 Coffee Revenue 238 300 (62) 691 900 (209) D516.1 Coffee Revenue 0 2750 (2,750) 4,551 8,250 (3,689) D513.1 Tips Revenue 0 2,7750 (2,750) 4,551 8,250 (3,689) TOTAL REVENUE 10,828 13,475 (2,647) 34,279 42,175 (7,897) 17 TOTAL REVENUE 10,828 13,475 (2,647) 34,279 42,175 (7,897) 17 TOTAL REVENUE 10,828 13,475 (2,647) 34,279 42,175 (7,897) 17 TOTAL REVENUE 10,828 13,475 (2,647) 34,279 42,175 (7,897) 17 TOTAL REVENUE 10,828 13,475 (2,647) 34,279 42,175 (7,897) 17 TOTAL REVENUE 10,828 13,475 (2,647) 34,279 42,175 (7,897) 17 TOTAL REVENUE 10,828 13,475 (2,647) 17,502 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 713 (2,647) 18,215 18,215 713 (2,647) 18,215 18,215 713 (2,647) 18,215 18,215 713 (2,647) 18,215			CURRENT ACTUAL	CURRENT BUDGET	CURRENT VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET
D515 Classes		REVENUE							
D513 Events	D512	CH Building Rentals	3,058	1,300	1,758	7,781	3,900	3,881	15,600
DS16.1 Coffee Revenue 238 300 (62) 629 1 900 (209)				7,240	(1,714)			(3,405)	86,880
Definishment Defi									31,670
MAGES/BENEFITS WAGES/BENEFITS Salaries - FTP									3,600
WAGES/BENEFITS	D513.1	•							33,000
CSOD Salaries - FTP		TOTAL REVENUE	10,020	13,475	(2,047)	34,279	42,175	(1,091)	170,750
CS10 Salaries - Part Time 6.513 6.072 (441) 17,502 18,215 713									
CS20 Salaries - Covertime									108,305
CS30 Salaries - Teachers 6,009 6,972 963 21,588 23,007 1418 CS40 Taxes - Payroll 2,335 2,340 5 6,605 7,460 855 CS50 Retirement Expense 0 445 445 0 1,291 1,291 1,291 CS53 Insurance - Personnel 963 1,195 232 2,889 3,584 695 CS574 Recult/Train/Services 0 110 110 109 330 221 CS75 Employee incentive 0 0 0 0 0 0 150 150 CS68 Workers Comp Insurance 143 230 87 554 690 136 TOTAL WAGES/BENEFITS 24,148 26,455 2,307 73,487 81,141 7,653 32 CORPAR			,		` '				75,376
C540 Taxes - Payroll 2,335 2,340 5 6,605 7,460 855 6550 Retirement Expense 0 445 445 0 1,291 1				-					0
CS50 Retirement Expense 0									89,935 26,803
CS51									5,234
C574 Recruit/Train/Services 0 110 110 109 330 221									14,338
CS75				,					1,320
C588 Workers Comp Insurance 143 230 87 554 690 136									600
TOTAL WAGES/BENEFITS 24,148 26,455 2,307 73,487 81,141 7,653 32 OPERATING EXPENSES C675.2 Salaries-Charge Out 0 <			143	230	87	554	690	136	2,829
C675.2 Salaries-Charge Out 0 </td <td></td> <td></td> <td>24,148</td> <td>26,455</td> <td></td> <td></td> <td></td> <td></td> <td>324,740</td>			24,148	26,455					324,740
C675.2 Salaries-Charge Out 0 </td <td></td> <td>OPERATING EXPENSES</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		OPERATING EXPENSES							
C673 Maintenance Hours 5,191 2,704 (2,487) 15,603 4,752 (10,850) C676 Golf Hours 0 42,288 0 0 (4,288) 0 0 42,792 33,397 -9,394 1 1 0 8 8 0 0 24 24 24 24 24 1	C675.2		0	0	0	0	0	0	0
C677 R & G Hours 4,288 0 (4,288) 4,288 0 (4,288) C678 Custodial Hours 8,472 9,548 1,077 22,901 28,645 5,744 1 CHARGE-OUT SUBTOTALS 17,951 12,252 (5,698) 42,792 33,397 -9,394 1 C621.1 Mileage Reimbursement 0 8 8 0 24 24 C627 Pool Care & Supplies 2,831 4,019 1,188 4,460 6,407 1,947 C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662.0 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>27,043</td>									27,043
C678 Custodial Hours CHARGE-OUT SUBTOTALS 8,472 9,548 1,077 22,901 28,645 5,744 1 C621.1 Mileage Reimbursement 0 8 8 0 24 24 C627 Pool Care & Supplies 2,831 4,019 1,188 4,460 6,407 1,947 C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C684 Supplies 5,721 5,500 (221) <t< td=""><td>C676</td><td>Golf Hours</td><td>0</td><td>0</td><td>) O</td><td>0</td><td>0</td><td>) o</td><td>0</td></t<>	C676	Golf Hours	0	0) O	0	0) o	0
C621.1 Mileage Reimbursement 0 8 8 0 24 24 C627 Pool Care & Supplies 2,831 4,019 1,188 4,460 6,407 1,947 C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684.1 Custodial Supplies 5,721 5,500 (221) 7,609 7,175	C677	R & G Hours	4,288	0	(4,288)	4,288	0	(4,288)	0
C621.1 Mileage Reimbursement 0 8 8 0 24 24 C627 Pool Care & Supplies 2,831 4,019 1,188 4,460 6,407 1,947 C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 <td< td=""><td>C678</td><td>Custodial Hours</td><td></td><td></td><td>1,077</td><td>22,901</td><td>28,645</td><td>5,744</td><td>114,579</td></td<>	C678	Custodial Hours			1,077	22,901	28,645	5,744	114,579
C627 Pool Čare & Supplies 2,831 4,019 1,188 4,460 6,407 1,947 C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684.1 Custodial Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708		CHARGE-OUT SUBTOTALS	17,951	12,252	(5,698)	42,792	33,397	-9,394	141,622
C627 Pool Čare & Supplies 2,831 4,019 1,188 4,460 6,407 1,947 C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684.1 Custodial Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708	C621 1	Mileaga Baimhuraamant	0	0	9	0	24	24	96
C639 Software & IT 390 340 (50) 837 1,020 183 C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>19,738</td></t<>									19,738
C640 Electric 7,203 7,527 324 24,080 24,078 (2) C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,6					,	,			4,080
C643 Gas 113 1,511 1,398 5,372 6,694 1,322 C662 Office Supplies & Postage 327 600 273 1,653 1,800 147 C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650									93,261
C662.1 CC & ActiveNet 1,580 1,050 (530) 2,410 3,150 740 C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 <th< td=""><td>C643</td><td>Gas</td><td></td><td></td><td>1,398</td><td>,</td><td></td><td></td><td>20,077</td></th<>	C643	Gas			1,398	,			20,077
C671 Outside Contractors 526 1,521 995 2,492 4,878 2,386 C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C699 Phone & Internet 408 370 (38) 91	C662	Office Supplies & Postage	327	600	273	1,653	1,800	147	7,200
C683 Repairs - Equipment 73 503 430 168 2,329 2,161 C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911				1,050					12,600
C684 Supplies 5,721 5,500 (221) 7,609 7,175 (434) C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364									19,662
C684.1 Custodial Supplies 2,058 2,000 (58) 5,708 6,000 292 C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364									9,246
C684.2 Coffee Supplies 0 230 230 283 690 407 C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364									18,750
C686.1 Special Event Supplies 1,856 710 (1,146) 2,233 3,680 1,447 C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364			,						24,000 2,760
C686.2 Special Event Contractors 650 1,175 525 650 3,725 3,075 C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364									2,760 14,420
C687 Trips Expense 0 2,750 2,750 3,913 8,250 4,338 C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364			,			,		,	17,250
C688 Non Capital Equipment 1,439 3,000 1,561 1,439 8,570 7,131 C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364				, -				,	33,000
C689 Phone & Internet 408 370 (38) 917 1,110 193 C698 Water & Sewer 980 986 6 2,911 3,274 364									22,740
									4,440
	C698	Water & Sewer	980	986	6_	2,911	3,274	364	19,294
TOTAL OPERATING EXPENSES 44,106 46,052 1,947 109,927 126,251 16,327 48		TOTAL OPERATING EXPENSES	44,106	46,052	1,947	109,927	126,251	16,327	484,236
NET REVENUE & EXPENSE (57,426) (59,032) 1,607 (149,135) (165,217) 16,083 (63		NET REVENUE & EXPENSE	(57,426)	(59,032)	1,607	(149,135)	(165,217)	16,083	(638,226)

Heather Gardens Metropolitan District Restaurant P&L 3/31/2022

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET		
	SUMMARY									
	Sales	48,465	45,731	2,734	93,983	127,837	(33,854)	603,015		
	Cost of Goods Sold	16,226	14,676	(1,551)	30,719	41,049	10,331	193,106		
	Gross Profit	32,239	31,055	1,184	63,264	86,788	(23,524)	409,909		
	Wages & Benefits	28,800	30,416	1,615	78,091	87,962	9,871	375,186		
	Operating Expense	12,324	10,228	(2,096)	26,523	31,106	4,583	122,919		
	Net Income/(Loss)	(8,885)	(9,589)	704	(41,350)	(32,280)	(9,070)	(88,196)		
	SALES									
D506	Restaurant Food	40,108	38,802	1,307	76,553	109,610	(33,057)	511,205		
D506.1	Restaurant Beer	3,265	2,158	1,106	6,445	4,657	1,788	25,580		
D506.2	Restaurant Wine	2,788	2,379	409	6,079	6,974	(895)	33,752		
D506.3	Restaurant Liquor	2,304	2,392	(88)	4,906	6,596	(1,690)	32,478		
	TOTAL SALES	48,465	45,731	2,734	93,983	127,837	(33,854)	603,015		
	COST OF GOODS SOLD								COGS Pe Current	rcentages YTD
H450	COGS - Food	14,629	13,193	(1,436)	27,224	37,268	10,044	173,810	36.5%	35.6%
H455	COGS - Beer	744	648	(96)	1,638	1,397	(241)	7,674	22.8%	25.4%
H455.1	COGS - Wine	539	476	(64)	1,266	1,395	129	6,750	19.3%	20.8%
H455.2	COGS - Liquor	314	359	45	591	989	399	4,872	13.6%	12.0%
	TOTAL COST OF GOODS	16,226	14,676	(1,551)	30,719	41,049	10,331	193,106	33.5%	32.7%
	GROSS PROFIT	32,239	31,055	1,184	63,264	86,788	(23,524)	409,909		
		67%	68%		67%	68%				
	WAGES/BENEFITS									
H500	Salaries - Full Time	18,615	13,953	(4,662)	51,702	40,509	(11,194)	165,849		
H510	Salaries - Part Time	4,136	10,518	6,382	9,690	29,403	19,713	138,694		
H520	Salaries - Overtime	213	0	(213)	244	0	(244)	0		
H540	Taxes - Payroll	3,018	2,894	(124)	7,882	8,567	685	31,329		
H550	Retirement Expense	292	698	406	876	2,025	1,150	8,214		
H553	Insurance Emp Health	2,186	1,808	(379)	6,522	5,423	(1,099)	22,776		
H574	Recruitting/Training	106	265	159	320	795	475	3,280		
H575	Employee Incentive	0	0	0	0	400	400	1,600		
H588	Workers Com Insurance	234	280	46	855	840	(15)	3,444		
	TOTAL WAGES/BENEFITS	28,800	30,416	1,615	78,091	87,962	9,871	375,186		
	OPERATING EXPENSES									
H673	Maintenance Hours	362	335	(27)	836	530	(306)	2,551		
H674	Custodial Hours	161	525	364	441	1,575	1,134	6,300		
	CHARGE-OUTS SUBTOTAL	523	860	337	1,277	2,105	828	8,851		

Heather Gardens Metropolitan District Restaurant P&L 3/31/2022

		CURR MONTH ACTUAL	CURR MONTH BUDGET	CURR MONTH VARIANCE	YTD ACTUAL	YTD BUDGET	YTD VARIANCE	ANNUAL BUDGET
11000	0.6							
H639	Software & IT	97	500	403	292	1,500	1,208	6,000
H640	Electric	1,801	1,882	81	6,020	6,019	(1)	23,315
H643	Gas	28	378	350	1,343	1,673	330	5,019
H644	Water	87	85	(2)	256	290	34	1,858
H645	Phone & TV	330	300	(30)	972	900	(72)	3,600
H646	Trash Removal	400	400	0	1,163	1,200	37	4,800
H651	Uniforms	0	150	150	82	300	218	900
H652	Discounts & Comps	487	500	13	1,131	1,500	369	6,000
H662	Office Supplies	0	0	0	114	100	(14)	500
H671	Outside Contractors	1,495	500	(995)	1,705	1,500	(205)	6,000
H681	Credit Card Fees	1,273	1,100	(173)	4,020	3,300	(720)	13,200
H683	Repairs - Equipment	180	300	120	461	900	439	3,600
H684	China/Glass/Flatware	0	200	200	53	600	547	2,400
H684.1	Kitchen Supplies	920	1,500	580	1,901	4,500	2,599	18,000
H685	Cleaning Supplies	525	300	(225)	1,455	900	(555)	3,600
H688	Non Capital Equipment	4,128	500	(3,628)	4,128	1,500	(2,628)	6,000
H689	Marketing	50	500	450	150	1,500	1,350	6,000
H690	Licenses	0	273	273	0	819	819	3,276
	TOTAL OPERATING EXPENSES	12,324	10,228	(2,096)	26,523	31,106	4,583	122,919
	NET REVENUE & EXPENSE	(8,885)	(9,589)	703	(41,350)	(32,280)	(9,070)	(88,196)